Pruitt’s Playbook

How the Trump Administration’s Assault on the Environmental Protection Agency Threatens the Health of Every American by Putting Polluters First

Brain damage, lower IQ, learning skills, neurological disorders

Leukemia

Asthma, lung cancer

Heart disease

Bladder cancer

Fetal development problems
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The Pruitt Playbook Can Be Hazardous to Your Health

EPA’s budget and policies affect how exposed our bodies are to pollution and hazardous waste. And Pruitt’s efforts to roll back environmental safeguards could worsen threats that are very real: For example, coal ash from power plant waste pits contains arsenic, lead, mercury, selenium and other cancer-causing agents. Toxic discharge from power plants forms toxic heavy metals in waterways like arsenic and mercury.

**Brain:** Brain damage, lower IQ, learning skills and neurological disorders

*Can result from:*
- Lead and flame retardants
- Certain pesticides
- Water and ground contamination caused by toxic discharges from power plants, including mercury, arsenic and lead
- Coal ash dumped into power plant waste pits close to waterways

**Bones:** Leukemia can be induced by benzene from factory emissions

**Lungs:**
- Asthma attacks and respiratory illness triggered by exposure to air pollution
- Lung cancer caused by indoor radon
- Fetal heart defects from the degreaser TCE

**Heart:** Heart disease and heart attacks triggered by air pollution

**Bladder:** Bladder cancer risks are increased by air pollution

**Fetal Development:**
Development of fetal brain and nervous system can be impacted by certain pesticides, coal ash, mercury and air pollution
Assault on EPA: The Strategy

Scott Pruitt’s strategy puts polluters first

Administrator Scott Pruitt’s policies are threatening our children by slashing the EPA’s budget, hiring polluters who will protect their industries, rolling back environmental safeguards, and putting politics over science. His schedule is filled with meetings with industry insiders that were followed by EPA decisions that will harm public health. Pruitt’s agenda threatens to move America’s environment backward to a dirtier and more dangerous era with higher cancer rates and more asthma attacks, heart disease and strokes.

Former administrators are deeply troubled at what they are seeing at EPA

- William Ruckelshaus (EPA Administrator under Presidents Nixon and Reagan) “It appears that what is happening now is taking a meat ax to the protections of public health and environment and then hiding it.”

- Christine Todd Whitman (EPA Administrator under President George W. Bush) “The agency created by a Republican president 47 years ago to protect the environment and public health may end up doing neither under Mr. Pruitt’s direction….But the evidence is abundant of the dangerous political turn of an agency that is supposed to be guided by science.”

- Lisa Jackson (EPA Administrator under President Obama) “The EPA has been run by Democrats, by Republicans, but has never, in its history that is 40-plus years old, been run by someone who seems to be determined to do the one thing that could destroy its credibility, which is not making it transparent.”
Assault on EPA: The Plays

**Slashing the EPA’s budget**

Pruitt and the Trump Administration are championing 30 percent cuts that would hollow out the EPA and cut its budget to its lowest level since the 1970s. If enacted, these cuts would reverse decades of progress cleaning up pollution, including toxic substances, that foul our drinking water, air and soil.

**Rolling back environmental safeguards**

Pruitt is seeking to roll back and delay environmental safeguards that protect our public health and air, water and soil. The result will be more hazardous waste like mercury, methane, arsenic, lead and feces in our water, air and soil — and more of the cancers, diseases and other illnesses that follow.

**Putting politics over science**

Under Pruitt, the EPA has been jettisoning and suppressing scientific and public health expertise. It has sought to create bogus debates over established climate science. It has even purged its website of scientific data and reports.

**Hiring polluters who will protect their industries**

Pruitt is bringing industry insiders and lobbyists into EPA leadership positions to oversee the polluting industries they came from. The EPA is increasingly dominated by people who have spent decades fighting to block environmental safeguards, undermining scientific findings on environmental threats, and organizing contributions to pressure lawmakers.
Assault on EPA: Slashing the Budget

Pruitt and the Trump Administration are championing 30 percent cuts that would hollow out the EPA and cut its budget to its lowest level since the 1970s. If enacted, these budget cuts would reverse decades of progress cleaning up pollution, including toxic substances, that foul our drinking water, air and soil.

The EPA would face the largest cut of any federal agency, including thousands of EPA scientists, engineers and other experts who help states prevent and clean up waste and pollution.

Cutting an agency budget already at historic lows. The EPA's budget has been frequently dropping for 13 years, even as the U.S. population has increased, evolving industries have created new pollution challenges, and cancer rates are rising.

Cuts to programs that children and families depend on
- Cleanup runoff pollution that goes into drinking water
- Fixes to underground tanks that leak toxins into the soil and water
- Monitor pollution to prevent “Code Red” unsafe air days
- EPA legal and investigative staff to make sure that polluters pay for cleanups, not taxpayers
- EPA funding for Justice Department enforcement of Superfund hazardous waste violations

These cuts will be passed on to state and local agencies—and taxpayers.

Putting our health at risk
- More toxic runoff in our drinking water; more feces and bacteria at beaches, lakes and streams
- More asthma attacks, especially among children
- More heart attacks among seniors
- Fewer cleanups of toxic waste sites
- More exposure to lead and cancer-causing radon gas
### Assault on EPA: Pruitt’s Targets

**Examples of Trump Administration budget cuts to EPA programs that affect clean air, water and land**

<table>
<thead>
<tr>
<th><strong>AIR</strong></th>
<th><strong>WATER</strong></th>
<th><strong>SOIL</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Indoor Radon Grant Program</td>
<td>Reduces radon in homes, schools and buildings</td>
<td><strong>Eliminated</strong></td>
</tr>
<tr>
<td>Air Pollution Grants</td>
<td>Reduces “Code Red” and “Code Orange” days</td>
<td><strong>Cut 30%</strong></td>
</tr>
<tr>
<td><strong>Nonpoint Source Pollution Management Program</strong></td>
<td>Fights runoff pollution from roads, parking lots and agricultural lands</td>
<td><strong>Eliminated</strong></td>
</tr>
<tr>
<td>Water Pollution Control Grants</td>
<td>Supports water quality improvement and clean up</td>
<td><strong>Cut 30%</strong></td>
</tr>
<tr>
<td>BEACH Act Grants for Great Lakes and ocean coastal communities</td>
<td>Monitors fecal, algal and other beach pollution</td>
<td><strong>Eliminated</strong></td>
</tr>
<tr>
<td>Public Water System Supervision</td>
<td>Helps ensure safe drinking water</td>
<td><strong>Cut 30%</strong></td>
</tr>
<tr>
<td>Superfund</td>
<td>Supports toxic and radioactive waste cleanup of most polluted sites</td>
<td><strong>Cut 30%</strong></td>
</tr>
<tr>
<td>Superfund Enforcement</td>
<td>Tracks down pollutants + makes them pay</td>
<td><strong>Cut 37%</strong></td>
</tr>
<tr>
<td>Superfund Emergency Response Funds</td>
<td>Responds to urgent threats</td>
<td><strong>Cut 18%</strong></td>
</tr>
<tr>
<td>Brownfield Grants</td>
<td>Supports cleanup and redevelopment of polluted sites</td>
<td><strong>Cut 30%</strong></td>
</tr>
<tr>
<td>Leaking Underground Storage Tanks grants</td>
<td>Protects water and soil from tanks leaking chemicals</td>
<td><strong>Cut 48%</strong></td>
</tr>
<tr>
<td>Trust Fund monies to address Backlog of Hazardous Tanks</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lead Paint Professional Certification</td>
<td>Helps with lead abatement, risk assessment and inspections</td>
<td><strong>Eliminated</strong></td>
</tr>
</tbody>
</table>

Data from: United States Environmental Protection Agency

FISCAL YEAR 2018 Justification of Appropriation Estimates for the Committee on Appropriations


www.usaspending.gov
Assault on EPA: Pruitt’s Targets

Key cuts to water program in many states, including Florida, Great Lakes States, Pennsylvania, Maryland and Virginia

<table>
<thead>
<tr>
<th>Program/Marine Region</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chesapeake Bay Program – MD, PA, VA</td>
<td>Eliminated</td>
</tr>
<tr>
<td>Great Lakes Restoration Initiative</td>
<td>Eliminated</td>
</tr>
<tr>
<td>Gulf of Mexico</td>
<td>Eliminated</td>
</tr>
<tr>
<td>Lake Champlain</td>
<td>Eliminated</td>
</tr>
<tr>
<td>Lake Pontchartrain</td>
<td>Eliminated</td>
</tr>
<tr>
<td>Long Island Sound</td>
<td>Eliminated</td>
</tr>
<tr>
<td>National Estuary Program — FL</td>
<td>Eliminated</td>
</tr>
<tr>
<td>— Tampa Bay</td>
<td></td>
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<tr>
<td>— Sarasota Bay</td>
<td></td>
</tr>
<tr>
<td>— Charlotte Harbor</td>
<td></td>
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<tr>
<td>— Indian River Lagoon</td>
<td></td>
</tr>
<tr>
<td>Puget Sound</td>
<td>Eliminated</td>
</tr>
<tr>
<td>San Francisco Bay</td>
<td>Eliminated</td>
</tr>
<tr>
<td>South Florida Geographic Initiative Everglades — Keys</td>
<td>Eliminated</td>
</tr>
<tr>
<td>South New England Estuaries</td>
<td>Eliminated</td>
</tr>
</tbody>
</table>
Assault on EPA: Crippling Natural Disaster Efforts

<table>
<thead>
<tr>
<th>Program</th>
<th>Purpose</th>
<th>Trump’s Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assess Risks, Deal with Contamination &amp; Support Cleanups</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EPA Homeland Security Efforts</td>
<td>Assesses public health risks posed by major infrastructure and facilities — in coordination with Department of Homeland Security, FEMA and state authorities.</td>
<td><strong>Almost 40% Cut</strong></td>
</tr>
<tr>
<td>Chemical Facility Safety: State and Local Prevention and Preparedness</td>
<td>Helps prevent, prepare and respond to catastrophic accidental chemical releases at industrial facilities (including petroleum facilities).</td>
<td><strong>35% Cut</strong></td>
</tr>
<tr>
<td>Community Right-to-Know, Toxics Release Inventory</td>
<td>Provides information about pollutants and toxic substances being released into air, water and soil. Affects neighborhoods near approximately 20,000 industrial and federal facilities around the country.</td>
<td><strong>Nearly 40% Cut</strong></td>
</tr>
<tr>
<td>Oil Spill Prevention, Preparedness and Emergency</td>
<td>EPA is lead responder for cleanup of inland zone spills (pipelines, trucks, railcars, and other transportation systems). EPA provides technical assistance/support to the U.S. Coast Guard for coastal and maritime oil spills.</td>
<td><strong>15% cut</strong></td>
</tr>
<tr>
<td><strong>Train &amp; Support Local Emergency Responders</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Training &amp; Technical Support</td>
<td>EPA trains and provides technical assistance to respond to chemical and oil incidents for emergency responders.</td>
<td>Scaled back significantly</td>
</tr>
<tr>
<td><strong>Protect Low-Income Communities from Environmental Hazards</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Environmental Justice</td>
<td>Ensures low income communities have equal protection from environmental and health hazards.</td>
<td>Eliminated</td>
</tr>
</tbody>
</table>
Assault on EPA: Rolling Back Environmental Safeguards

Since Pruitt became EPA Administrator he has been seeking to roll back and delay environmental safeguards that protect Americans’ health and environment from dangerous pollutions and other health hazards in water, air and soil. The Administrator has looked to his own team of industry insiders and polluter lobbyists to try to enact these rollbacks, including the following:

**Clean Cars Standards**
Reduce climate pollution and save consumers money
March 15, 2017: Plan to repeal standards announced

**Methane Reporting Requirement**
Track industrial methane emissions
March 2, 2017: Withdrawn by EPA

**Chemical Disaster Rule**
Improve risk management planning at facilities that use dangerous chemicals
March 16, 2017: Rule suspended

**Chemical Safety Board**
Investigates industrial chemical accidents
March 16, 2017: Trump/Pruitt budget proposed eliminating Board

**Mercury and Air Toxics Standards**
Limit mercury and other toxic emissions from power plants
April 18, 2017: EPA delayed court defense as it reconsideres rule

**Smog Standard**
Reduces amount of smog allowed in air.
October 1, 2017: EPA did not meet deadline to announce regions required to clean up smog

**Clean Power Plan**
Addresses carbon pollution from power plants; would avoid up to 3,600 premature deaths per year
October 9, 2017: Rollback proposed
Assault on EPA: Putting Politics Over Science

Under Scott Pruitt, the EPA has been jettisoning and suppressing scientific and public health expertise. It has sought to create bogus debates over established climate science. It has even purged its website of scientific data and language.

Censoring climate change: Under Pruitt, the EPA has been deleting references to climate change across its website, and even took down a two-decade-old section featuring scientific explanations of climate change. Pruitt deleted all references to climate change in the EPA’s new strategic plan. The agency may even remove climate change-related exhibits from its museum.

Science optional: Pruitt dismissed numerous scientists from EPA’s Board of Scientific Counselors. A Trump campaign political operative with little environmental policy experience who has been installed in the EPA Public Affairs office vets grant applications and eliminates references to climate (what he calls “the double C-word”) from solicitations.

Cooking the books: Pruitt’s EPA has used discredited methods to hide the health benefits of reducing dangerous power plant pollutants particulate matter — or soot. Its political appointees ordered career scientists to erase the economic benefits to wetlands of a regulation protecting waterways. Pruitt has even raised the idea of convening a team of researchers to challenge the well-established scientific consensus that CO₂ and other fossil fuel emissions are the primary drivers of climate change.

Nothing to hide? EPA employees have to be escorted onto the floor where Pruitt’s office is located. They are sometimes told not to take notes when they meet with him. Pruitt kept a secret calendar until it was disclosed under outside pressure — revealing how his schedule is tilted towards industry insiders whose requests frequently have been granted.
Pruitt Says, Pruitt Does: A Reality Check

There is an enormous difference between what Scott Pruitt says, what he means, and especially what he does. In public statements and interviews, Pruitt frequently toggles between tough talk and slippery equivocations. Here are some of Pruitt’s most common erroneous claims, and the reality beneath his rhetoric.

**Pruitt says:** “I don’t hang with polluters; I prosecute them.”

**Pruitt does:**

- **Hang out with polluters:** A Freedom of Information Act request revealed that in just his first two weeks, Pruitt met with a leading chemical maker, three chemical lobbying groups, the presidents of Shell Oil and the Independent Petroleum Association of America, the CEO of Southern Company (one of the largest coal-burning electric utilities), the president of a truck equipment manufacturer, and lobbyists for the farm bureau, a toy association and a cement association. Since then, he’s spent less than 1 percent of his time with environmentalists. His public schedule frequently features visits with his friends at industry association gatherings at the state and national level.

- **Appoint polluters’ reps to highest ranks of EPA:** He has installed lobbyists and representatives from polluting industries to oversee public health and safety efforts affecting their former companies and industry sectors.

- **Undercut EPA’s enforcement muscle:** Pruitt has proposed making large cuts to EPA’s budget and staff that would limit its ability to assess, investigate and prosecute companies and individuals who flout pollution laws.
  
  - Pruitt proposed budget cuts in May that would ravage the EPA’s enforcement division, which holds polluters accountable, including deep cuts to enforcement of Superfund polluters and leakers from underground tanks.
  
  - He even quietly sought to stop EPA reimbursements for the Justice Department section that prosecutes Superfund polluters.

- Eric Schaeffer, who formerly served as director of EPA’s Office of Civil Enforcement, calls Pruitt’s cuts a “crass effort to take the heat off some of the biggest polluters in the U.S.”

- Since Pruitt became EPA administrator, efforts to hold polluters accountable are dropping. The Trump administration’s Justice Department collected 60 percent less in civil penalties from polluters than the past three administrations over the same period, according to an analysis released in August by the Environmental Integrity Project.

- The Pollution Prevention Act of 1990 requires EPA to have at least 200 criminal investigators. But there are currently fewer than 150 and Pruitt has reassigned some of them to other duties.

**Pruitt forgets to mention:**

- **He owes the industries he is supposed to regulate:** Pruitt built his political career with hundreds of thousands in funds from the oil and industry and used his Oklahoma Attorney General’s office as a rubber stamp for their views — even using his office stationary to send in public comments written by industry representatives as though they were his own.

**Pruitt says: He wants to bring the agency “back to basics.”**

**Pruitt does:**

- **De-prioritize public health:** To quote former EPA administrator William Ruckelshaus, a Republican who ran the agency under Presidents Nixon and Reagan: “What is happening now is taking a meat ax to the protections of public health and environment and then hiding it.”

- **Roll back environmental safeguards:** Pruitt has been working to roll back and delay environmental safeguards that protect Americans’ health and environment, including rules involving clean car emissions standards, methane reporting, chemical and industrial plant disaster planning, the elimination of the chemical safety board, mercury and air toxics standards, smog standards, and the Clean Power Plan.

- **Try to hollow out the EPAs capacity** to protect public health with historic cuts to the EPA budget:
  - Air Pollution Grants—30% Cut
  - Superfund—30% Cut
  - Brownfield Grants—30% Cut
Leaking Underground Storage Tanks grants—48% Cut  
Lead Paint Professional Certification—Eliminated  
EPA Homeland Security Efforts—Almost 40% Cut  
Chemical Facility Safety—35% Cut  
Community Right-To-Know Toxics Release Inventory—Nearly 40% Cut

**Pruitt says:** “Every citizen deserves to have clean drinking water and live in a healthy community. EPA remains committed to doing our part to make this happen.”

**Pruitt does:**

- **Cut programs to keep water clean:** Under the budget Pruitt proposed in May, water programs would be devastated:
  - Nonpoint Source Pollution Management Program—Eliminated  
  - BEACH Act Grants for Great Lakes and ocean coastal communities—Eliminated  
  - Water Pollution Control Grants—30% Cut  
  - Public Water System Supervision—30% Cut

**Pruitt says:** “Whatever science comes out of EPA, shouldn’t be political science.”

**Pruitt does:**

- **Purge scientists:** Pruitt dismissed numerous scientists from EPA's advisory independent committees, and is stocking it with people who receive money from polluting industries.

- **Allow political interference with grants:** A Trump campaign political operative with little environmental policy experience vets grant applications and eliminates references to climate change from solicitations.

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- **Cook the books:** Pruitt’s EPA has used discredited methods to hide the health benefits of reducing dangerous power plant pollutants. Its political appointees ordered career scientists to erase economic benefits of a regulation protecting waterways.

- **Fill his team with polluters:** Pruitt’s political team hails from the polluting industries EPA is intended to oversee. His highest-ranking deputies, advisors and division heads include former lobbyists and PAC leaders for the chemical, coal, mining, oil and gas industries.

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**Pruitt says:** “EPA’s Environmental Justice Small Grants provide critical support to organizations that otherwise lack the funding and resources to address environmental challenges in their community.”

**Pruitt does:**

- **Want to cripple EPA environmental justice efforts** Pruitt proposed in May to eliminate the *Environmental Justice program*, leaving underserved, minority, and at-risk communities vulnerable. “They’re trying to deconstruct and dismantle the basic protections,” says Mustafa Ali, a career EPA official who resigned in 2017 after running the office for decades. “They’re creating situations where more folks are going to get sick, some folks are going to die, more folks are going to be put in harm’s way.”

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Hiring Polluters Who Will Protect Their Industries

Scott Pruitt has stocked the EPA with people who’ve spent their careers pushing the agendas of industry polluters. Many of Pruitt’s appointees are lobbyists, campaign PAC managers and attorneys who have helped some of the most egregious corporate polluters, extreme anti-environmental organizations and Congressmen in the country to undermine environmental protections inside the halls of the Capitol and in the courts.

**ADMINISTRATOR’S OFFICE**

**Andrew Wheeler**

*Nominated Deputy Administrator*
- FaegreBD Consulting, Energy and Climate Change Practice Principal
- Serving one of the country’s largest coal mining companies, Murray Energy, and the uranium mining company, Energy Fuels Resources

**Albert “Kell” Kelly**

*Senior Advisor to the Administrator (leading task force to streamline the Superfund program)*
- Pruitt’s banking and baseball friend from Bristow — no environmental experience
- SpiritBank (a Kelly-owned family bank since the 1930’s), Chairman
- **Barred from financial industry by FDIC** in August 2017 for unspecified reasons — paid a $125,000 penalty without admitting guilt
- SpiritBank **lent money to Pruitt’s Oklahoma City RedHawks** ownership group
- American Bankers Association, Chairman, 2011-12
LEGAL AND REGULATORY ENFORCEMENT TEAM

Susan Parker Bodine

Assistant Administrator for the Office of Enforcement and Compliance Assurance

- Barnes & Thornburg, Attorney/Lobbyist
- A Responsible Party in drinking water contamination of Hoosick Falls, NY — Saint-Gobain Containers
- A paper manufacturing trade association, in which many members are responsible parties at dozens of Superfund sites and many face hundreds of enforcement penalties for Clean Water and Clean Air Act violations
- American Farm Bureau, which lobbies actively against climate change regulations — as well as regs related to nutrient runoff in water, pesticide use and other public and environmental health risks
- EPA, Office of Solid Waste and Emergency Response, Assistant Administrator
  - Characterized her own tenure at EPA as “placing a priority on voluntary resource conservation and materials management programs…”

William Wehrum

Assistant Administrator, Office of Air and Radiation

- Hunton & Williams, Partner (Lobbyist and Attorney, 10 years)
- Many clients were pollution-heavy oil and coal industries, including the American Petroleum Institute, American Fuel and Petrochemical Manufacturers, American Chemistry Council, and Utility Air Regulatory Group
  - Sued EPA to tear down clear air and climate protections at least 31 times in the last decade

Patrick Traylor

Deputy Assistant Administrator for the Office of Enforcement and Compliance Assurance

- Hogan Lovells, Partner/Associate, where his biography notes that he “has supported tens of billions of dollars’ worth of projects at refineries, petrochemical and fertilizer plants, LNG export terminals, coal- and gas-fired power plants, coal mines, and bulk materials terminals.”
- Clients being investigated for possible Clean Air Act violations
  - Bulk chemical terminals operator
  - Chemical manufacturer coal-fired power plant owners and operators
  - Automobile and engine manufacturers

CONTINUED
Nancy Beck  
**Deputy Assistant Administrator, Office of Chemical Safety**  
- Currently the top political appointee in EPA office overseeing chemical and pesticide safety.  
- **American Chemistry Council**, Senior Director, Regulatory Science Policy, where she was working at this lobbying group for chemical companies on issues now under her purview at EPA.  
- Before that, stymied EPA chemical safety evaluations as a George W. Bush Office of Management and Budget employee. A House Science and Technology Committee report called her input, “very disturbing... the whole point of the exercise was to delay.”

Erik Baptist  
**Senior Deputy General Counsel**  
- Longtime attorney for the **American Petroleum Institute**.

Justin Schwab  
**Deputy General Counsel**  
- Baker & Hostetler, Associate  
- Clients included **Southern Co.**, a gas and electric utility company  
- Helped defend major industrial energy projects against actions by concerned citizens.

David Fotouhi  
**Deputy General Counsel**  
- Gibson, Dunn & Crutcher, Environmental Litigation & Mass Tort Associate  
- Specialized in helping companies being investigated and/or prosecuted for alleged mass tort and other environmental violations  
- Waterborne dioxin releases from a disposal facility  
- Mass tort action alleging that air emissions from the manufacturer’s facility caused property damage and personal injuries  
- Clean Air Act enforcement action  
- On behalf of a transportation trade association, challenging a state’s application for a Clean Air Act preemption waiver for its zero-emission vehicle regulations
POLITICS AND PRESS TEAM

Elizabeth (Liz) Snyder Bowman

**Associate Administrator for the Office of Public Affairs**
- **American Chemistry Council**, Director of Issue and Advocacy Communications

John Konkus

**Deputy Associate Administrator for Public Affairs**
- Although his job is to be an EPA spokesman, Konkus previews EPA scientific grants and awards for political correctness.
- Trump campaign aide and Republican political operative with no environmental policy experience.
- Calls climate change “the double C-word” and vetoes grants accordingly. He has canceled more than $2 million in grants.

Troy Lyons

**Associate Administrator, Office of Congressional and Intergovernmental Relations**
- Lobbyist against EPA rules for oil companies including Hess and BP.

Christian Palich

**Deputy Associate Administrator for Congressional Relations**
- **Ohio Coal Association**, President
Elizabeth Tate Bennett

**Associate Administrator, Office of Public Engagement and Environmental Education**

- National Rural Electric Cooperatives Association, Lobbyist (Association members are predominantly coal-powered utilities)
- Liaison to the Coal Utilization Research Council, Utility Solid Waste Activities Group (USWAG), Washington Coal Club
- Designated NRECA campaign contributions for all EPW/E&C/Appropriations Committee Members
- Assisted EPA Transition Team with Pruitt's confirmation hearing process, including efforts to facilitate industry op-eds
- Legislative Assistant for Energy & Agriculture, Majority Leader Mitch McConnell

**POLICY ADVISOR**

George Sugiyama

**Deputy Associate Administrator for Policy (also served on Transition Team)**

- Troutman Sanders, Attorney
  - Clients included the National Mining Association and Southern Co., a major gas and electric company
  - Focused on environmental regulation, especially Clean Air Act
REGIONAL TEAM LEADS

Pruitt's EPA regional team lead built significant pro-polluter records during their tenures at state environmental regulatory agencies.

**Trey Glenn**

Region 4 Administrator

- Oversees EPA operations in Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina and Tennessee.
- Reassigned as director of the Alabama Department of Environmental Management amid ethics investigation over pay-for-play politics; became industry lobbyist.
- The Alabama Ethics Commissions unanimously found that Glenn violated ethics laws by accepting flights to Disney World and Hilton Head from a PR firm representing a contractor doing work for the Department.
- As Alabama Office of Water Resources director, oversaw dramatic cuts to pollution enforcement.

**Cathy Stepp**

Deputy Regional Administrator, Region 7

- Helps oversee EPA operations in Iowa, Kansas, Missouri and Nebraska.
- As Wisconsin Department of Natural Resources chief, changed agency from environmental regulator into a rubber stamp for polluting businesses.
- Slashed pollution fines to 30-year low while dissolving science bureau and firing staff.
- Discounted scientific evidence.
- Nonpartisan auditors concluded that Stepp's department failed to follow its own enforcement policies against water polluters more than 94 percent of the time between 2005 and 2015.
- Prevented officials from testifying before the state legislature on bills that would affect business.